INTERNATIONAL CHIROPRACTIC REGULATORY SOCIETY

2026 Annual General Meeting

3 September 2026

4:00 PM EDT

Votes require approval by the voting Regulatory members. However, the Board is committed to involving the representatives of the Partner and Associate members in shaping the direction of the ICRS, so comments are welcome and will be carefully considered.

Chair: Dr Wayne R Minter; Recording Secretary: Donna M Cohen

1. **Call to Order, Roll Call, Seating of the Delegates, Determination of Quorum**
2. **Introduction of Other Attendees, Guests**
3. **Financial Report** **EOY 2025: $28,171.74.** Any questions?
   NOTE: 2026 ICRS Budget was approved previously by the Board.
4. **Resolution 1-2026:** In accordance with the requirements of the *Canada Not-for-profit Corporations Act*, to adopt by unanimous resolution the following motions:

MOTION To formally adopt the Financial Report as presented for ICRS Fiscal year 2025.

MOTION Because of the limited funds and transactions, to accept the financial data in the report as presented in lieu of appointing a public accountant.

MOTION To restate that signers on the ICRS financial accounts shall be the officers and the executive director, with written approval by the Chair or the Secretary-Treasurer required prior to any fund transfers.

MOTION To schedule the next ICRS AGM for spring or fall 2027, either by Zoom or in person, as circumstances may warrant.

5. **Elections** – Nominations for three positions: Chair, Vice-Chair, and Secretary-Treasurer
6. **New Business**

Adjourn

Attached: List of 2026 Members
Financial Report – 2025, includes ICRS 2026 Budget as approved by the Board

2025 – 2026 Members

Regulatory Members

General Chiropractic Council (UK)

Chiropractic Board of Australia

Federation of Canadian Chiropractic

New Zealand Chiropractic Board

Partner Members

Association of Chiropractic Malaysia

Chiropractic Association of South Africa

Canadian Chiropractic Examining Board

European Chiropractors Union

International Board of Chiropractic Examiners

Japanese Chiropractic Register

World Federation of Chiropractic

Associate Members

McTimoney College of Chiropractic

Finances

INCOME - Dues		
	2025 Actual	2026 Budget
TOTAL	**$7,750**	**$8,000**
EXPENSES		
Meeting expenses		
Registration Fee – host organization	850	800
Host hotel fee for Executive Director	1,400	1,500
Executive Director Travel	1,338	2,000
ICRS Forum Costs	5,068	2,500
TOTAL	**$8,656**	**$6,800**
General expenses		
Financial transaction fees	403	800
Subscription software	104	1,500
Canadian Government Fees	9	2,000
Office supplies	0	2,500
TOTAL	**$490**	**$6,800**
Contingency	0	$370
TOTAL	**$9,172**	**$8,000**
Excess <Loss> Revenue over Expenses	**<$1,422>**	**0**

Assets

1 January 2025	
19,135.61	Paypal
14,807.83	Keybank
(4,350.00)	Pending reimb
$29,593.44	**Total**

31 December 2025	
25,983.05	Paypal
7,270.18	Keybank
(5081.49)	Pending reimb
$28,171.74	**Total**

Zoom link:
https://us06web.zoom.us/j/87391244880?pwd=d1tSQnzz72uuJEyV8RG5xrM4exTv61.1

Meeting ID: 873 9124 4880

SAMPLE TIME ZONES

Thursday 3 September	
Calgary, Canada	2:00 pm MDT
Denver, USA	2:00 pm MDT
Toronto, Canada	4:00 pm EDT
Columbia, USA	4:00 pm EDT
New York, USA	4:00 pm EDT
Halifax, Canada	5:00 pm ADT
Conception Bay South, Canada	5:30 pm NDT
London, United Kingdom	9:00 pm BST

Friday 4 September	
Kuala Lumpur, Malaysia	4:00 am MYT
Tokyo, Japan	5:00 am JST
Sydney, Australia	6:00 am AEST
Auckland, New Zealand	8:00 am NZST

From the Chair

It's a bit of a bittersweet moment to offer my final Chair's report. Concurrent with my duties as Chair of the Chiropractic Board of Australia, it has been my honor to serve on the Board of ICRS since 2017 and as your Chair since 2020.

My first meeting was in Washington, D.C. Unfortunately I will not be able to join you all in Utrecht as my time with the CBA is coming to a close. As it is with all things, we take the oars, and our turn at service, when we can.

Regulation continues to be at the very heart of professional health care. I have seen chiropractors at their best and worst. I am grateful to the many good people in regulation, accreditation, education, and testing, who devote hours and ideas without limit for the betterment of society.

As I see it, the next major evolution of the ICRS will be to stabilize its finances and to develop useful reference tools for use by existing and up-and-coming regulators. Only 25 countries have full regulation, which can bestow, modify, and remove the practice privilege. There is both work and opportunity ahead. Issues continue to evolve but the ethics compass must always point unwaveringly north.

What should be done with the brilliantly useful and dangerous tool of artificial intelligence? Does it change the way chiropractic students and practitioners acquire and retain information? Does it become the primary decision maker for doctors? Does it make a fake complaint against a registrant seem real?

Another confounding issue for boards is how much information about licensees should be easily and openly available. How much detail about sanctions should be public? What practitioner data should be included on the board website? Address and phone number? Year of graduation? Gender or sex?

What are the best ways to engage the public in the regulatory process? What are the pros and cons of electronic interface? How can we best understand trends in healthcare and law? Who keeps the gate for the gatekeeper?

The opportunity to engage in the gray issues in chiropractic regulation has been uniquely challenging but also one of the true professional highlights of my career. My dedication to public service is in no way diminished by this change in course. I am anxious to see where the membership of the ICRS takes the organization next. Good things are ahead.

Wayne R. Mintz

A Few Thoughts from the Exec

Our 2025 Forum in Copenhagen brought together key leaders from around the world. Experienced regulators, accreditors, and educators welcomed nations in the early stages of securing legislation in their countries. Our gratitude goes out to the WFC who facilitated our opportunity to meet.

We are reminded once again that each of us has something to teach as well as much to learn.

The Copenhagen agenda focused on the following topics:

- **Public Information on the Website**
- **High Profile Media Events**
- **Cyber Security**
- **Mobility and Temporary Practice**
- **Assessing Applicant Credentials**
  - **New Education Programs**
  - **The Role of Accreditation**
  - **Application Processes**
  - **Specialties and Certifications**

We appreciate the ongoing support of our members, many of whom shared generously their expertise as both presenters and attendees.

Regulation is not immune to the pressures of governments that want more for less. More data, transparency, accountability, mobility for workers. But of course they say that only the "good ones" should join the ranks of professionals.

How do we accomplish this with fewer resources and more demands on our already fragmented time?

The answer lies in continual pursuit of excellence, of best practices in chiropractic regulation, and in collaboration with the many fine organizations that are our partners. We stretch toward a goal we will never meet. Perfection is not possible but adaptive excellence can be achieved.

We start with honest appraisals of our processes, and engage in an unrelenting search fueled by curiosity and reassured by the companionship of others in our circle. We talk, we listen, we try hard things. We fail, we learn. And we do this together, because the work of regulation is too hard to accomplish alone.

ICRS is committed to walking that narrow line between encouraging uniformity and respecting cultural differences. In the end, everyone, including the fish, want the freedom to go where they can thrive.